UNIVERSITY SENATE
Monday, November 18, 1991
Campus Center Assembly Hall
3:30 p.m.

AGENDA

1. Approval of Minutes: University Senate, October 28, 1991
   (Minutes will be available at the meeting)

2. President's Report

3. SUNY-wide Senate Report
   Paul Wallace
   Vincent Aceto

4. Chair's Report

5. Council Reports
   a. CPCA
   Ronald Bosco
   b. EPC
   Robert Sanders
   c. GAC
   Audrey Champagne
   d. UAC
   Cyril Knoblauch
   e. RES
   Alain Kaloyeros
   f. LISC
   Peter Bloniarz
   g. CAFE
   Michael Sattinger
   h. SAC
   Steven Thomson
   i. UCC
   Shirley Jones

6. Old Business

7. New Business

8. Adjournment
UNIVERSITY SENATE
ATTENDANCE

Meeting of: November 18, 1991

<table>
<thead>
<tr>
<th>Present</th>
<th>Absent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ellen Kackmann</td>
<td>Joan Schutz</td>
</tr>
<tr>
<td>Shirley Jones</td>
<td>William Biss</td>
</tr>
<tr>
<td>Randy Nelson</td>
<td>W. Harrad</td>
</tr>
<tr>
<td>A.J. Macario</td>
<td>Rikh Felder</td>
</tr>
<tr>
<td>Cindy Goldberg</td>
<td>Paul W. Wallace</td>
</tr>
<tr>
<td>Reed Hoyt</td>
<td>Gloria DeSola</td>
</tr>
<tr>
<td>Ted Tummon</td>
<td>Steve Messer</td>
</tr>
<tr>
<td>Audry Champagne</td>
<td>Laura Reddick</td>
</tr>
<tr>
<td>Pat E. Gibson</td>
<td>FREE RED</td>
</tr>
<tr>
<td>Scott D. Lyman</td>
<td>Lindsay Midy</td>
</tr>
<tr>
<td>Terry Parker</td>
<td>Jeanne Guillain</td>
</tr>
<tr>
<td>Jim Shunkt</td>
<td>Jodie Green</td>
</tr>
<tr>
<td>Jell Farmer</td>
<td>RE Sanders</td>
</tr>
<tr>
<td>Scott Tammenbaum</td>
<td>Don Reed</td>
</tr>
<tr>
<td>A. Grinnell</td>
<td>Peter Bloniarz</td>
</tr>
<tr>
<td>Gemmae Walker</td>
<td></td>
</tr>
<tr>
<td>By Knoblock</td>
<td></td>
</tr>
<tr>
<td>Joe Bronson</td>
<td></td>
</tr>
<tr>
<td>R. Frost</td>
<td></td>
</tr>
<tr>
<td>Jeff Berman</td>
<td></td>
</tr>
<tr>
<td>RD CC Craig</td>
<td></td>
</tr>
<tr>
<td>Ernest Scattion</td>
<td></td>
</tr>
<tr>
<td>Michael Spittwick</td>
<td></td>
</tr>
<tr>
<td>Justin Southwick</td>
<td></td>
</tr>
<tr>
<td>David Strogon</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Chair Turner called the meeting to order at 3:38 p.m.

1. Approval of Minutes
Add L. Childs as being present at the October 28 Senate meeting. Under President's Report change "chared" to "chair ed" by Dr. S. DeLong. The minutes were moved, seconded and carried as amended.

2. President's Report
President Swygert reported that the SUNY campus presidents will meet with the Chancellor on November 20, to review the state of the budget and other items. The University Center presidents will have a second meeting with the Chancellor to discuss special concerns and issues.

There is a freeze in travel and personnel activities, said the President. The University will probably receive a budget adjustment of a 2 percent reduction. We continue to hold to the five principles and we should be able to meet those principles, the President said, even though it will be difficult.

President Swygert reported on the 40th anniversary of the Faculty Wives Club. There was a sense of community and accomplishment at the event.

A memorandum to the Task Force on the University Mission members is on the information table, said the President. The membership is a distinguished
group of faculty, staff and students. The charge will provide some context to facilitate the work of the Task Force. They will bring a draft report to Governance for review. The one principle notion the President has given to the Task Force is that it not be wedded to our budget problems. The group should be optimistic and positive, he said. This is a rare opportunity to examine and help define a great institution.

3. **SUNY-wide Senate Report**
   There was no report.

4. **Chair's Report**
   Chair Turner noted that the faculty gathering was pleasant. The next event will be November 20. He encouraged all to attend.
   The Committee on the Theatre Institute is in the process of completing its deliberations. They will present an informational report to Governance, Chair Turner said.
   The first issue of the Newsletter has been distributed. Chair Turner will be asking the Council Chairs for written reports to be included in the next issue.

5. **Council Reports**
   a. **CPCA:** Senator Bosco had nothing to report.
   b. **EPC:** Senator Sanders reported that the Council met on November 18. The committees are organized and charged. The Council had a discussion with Dr. Hitchcock concerning the formation of a single College of Arts and Sciences.
   c. **GAC:** Senator Champagne had nothing to report.
   d. **UAC:** Senator Knoblauch reported that the Curriculum Committee has the General Education Task Force Report. The Committee expects to finish its review by the end of the semester. Proposed legislation will be in the early spring.
   e. **RES:** There was no report.
   f. **LISC:** Senator Bloniarz noted the Council will meet on Monday.
   g. **CAFE:** Senator Sattinger had nothing to report.
   h. **SAC:** Senator Thomson noted the Council will meet next week.
   i. **UCC:** Senator Jones had nothing to report.

The meeting adjourned at 3:52 p.m.

Respectfully submitted,

Joan Schulz
Secretary
November 15, 1991

TO: Members of the Task Force on the University Mission

Dear Colleagues:

This is to confirm your appointment to the Task Force on the University Mission. I am pleased that you are able to contribute to this important undertaking and am writing to describe the charge to the Task Force.

In Spring 1990, the University received and responded to the accreditation report of the evaluation team of the Middle States Association of Colleges and Schools, which recommended that the University review its Mission Statement. During the 1990-91 academic year, the Advisory Committee on Campus Priorities reflected upon the Middle States Report and defined a set of issues and concerns critical to the University’s identity and development over the next several years. In particular, the Advisory Committee re-examined the 1977 Mission Statement and recommended that an appropriate body be charged to rewrite the Mission Statement. That report also presents a useful foundation for the next stage of discussion of the University’s Mission. In my Inaugural Address last April I attempted to outline some of the dreams and challenges we share and which I believe form the vision and promise of the University at Albany as a mature public research university. Much of this is also reflected in the 1992-93 Budget Request.

These documents provide the context for the work of the Task Force. Now is an appropriate time for a thoughtful and concerned group of University citizens to reflect upon and revise the Mission Statement and, by so doing, to prepare the University at Albany for a significant period of development and advancement. This is a shared responsibility, and I am grateful for your participation. The Task Force is co-chaired by Professor Ronald Bosco and Dean Frank Thompson, both of whom bring to this effort considerable experience in University governance and leadership. I deeply appreciate the commitment they bring to the effort.

Specifically, the Task Force is charged to develop a formal Mission Statement that will serve to describe and define the University at Albany as a mature public research university and to guide our strategic decisions in the years to come as we seek to realize the greatness toward which we strive. The Mission Statement by
nature must be relatively brief and general in scope, but it is important that the campus community be given a basis for understanding the detailed discussions that underlie the general concepts contained in the Mission. I would also ask, therefore, that the Task Force develop an explanatory narrative that describes the discussions of the Task Force and can serve as a form of "legislative history" to assist the University community in interpreting the Mission Statement.

In carrying out this charge you should consider the role of the University at Albany in its larger context. This campus is one of the four University Centers of the State University of New York, is located in the Capital Region with all the opportunities and obligations which that implies, and has established itself as a public research university. This is the context in which we begin, but our vision and our opportunities need not be limited by that context. While we have obligations that we must observe, we need also to articulate our own aspirations for the University at Albany. We need to acknowledge our traditions and build upon them as we shape our future. We need to maintain campus momentum in areas of current excellence and to protect and strengthen the core disciplines in the arts and sciences, which form the foundation upon which all great universities rest. The University at Albany must also acknowledge its responsibility as the regional center of higher education and economic development throughout northern New York, and I would expect the Task Force will consider that aspect of the University's role as well.

Regarding the process, the Task Force should develop a draft Mission Statement and concomitant background papers by February 1, 1992. The Task Force should then coordinate a series of public meetings, open to the entire university community, to provide an opportunity for faculty, students, staff, and alumni/ae to comment on the draft. Simultaneously, I will consult with appropriate governance bodies on the draft Mission Statement, so that we can achieve campus consensus on a revised Mission Statement by the end of the academic year. I will be available to interact with you at key points in the discussion.

The revised Mission Statement that will grow out of your ideas and your work will be a reflection of who we are as a University and our promise for the future. This is one of the most critical tasks to be undertaken by any University citizen: the challenge and opportunity of seeking to define the institution. I know you will respond accordingly in your deliberations, consideration of issues, and in developing the Task Force's report. I thank you on behalf of the entire University community.

Sincerely,

[Signature]

H. Patrick Swygert
President
University Mission Task Force Membership

Ronald A. Bosco, Department of English (Co-Chair)
Frank J. Thompson, Dean, Graduate School of Public Affairs (Co-Chair)

Edna Acosta-Belen, Dept. of Latin American & Caribbean Studies
Judith Axenson, New York State Writers Institute
Eric Block, Dept. of Chemistry
Sharon C. Bonk, Assistant Director for User Services
Shirley C. Brown, Dept. of Psychology
Richard M. Clark, Interim Dean, Education
Helen Desfosses, Dept. of Public Administration & Policy
Francine Frank, Dean, Humanities & Fine Arts
Thomas J. Galvin, School of Information Science & Policy
James Gilkey, Graduate Student Organization
Cindy Goldberg, Chair, Central Council
Robert W. Greene, Dept. of French Studies
Jeanne E. Gullahorn, Vice President for Research & Dean of Graduate Studies
Richard H. Hall, Interim Dean, Social & Behavioral Sciences
Richard E. Hughes, Dean, School of Business
Shirley J. Jones, School of Social Welfare
Timothy L. Lance, Dept. of Mathematics & Assoc. Vice President for Information Systems & Technology
William A. Lanford, Dept. of Physics
Lloyd L. Lininger, Dept. of Biometry and Statistics
Carl G. Martin, Assistant Vice President for Student Services
Robert McFarland, Assistant Dean of Science & Mathematics (Staff)
Lakshmi Mohan, Dept. of Management Science & Information Systems
Warren E. Roberts, Dept. of History
Dianna L. Stone, Dept. of Management
Edward S. Thomas, Dept. of Mathematics & Statistics
Hans H. Toch, School of Criminal Justice
J. Fredericks Volkwein, Director of Institutional Research (Staff)
William F. Weitz, President, Student Association
Douglas M. Windham, Dept. of Educational Admin. & Policy Studies
Daniel L. Wulff, Dean, Science & Mathematics
Alumni Association Representative to be named
The Council on Education Policies met on Thursday, December 5. The Committee on Long Range Planning reported as its agenda (a) a response to the role of the campus as a regional center that President Swygert is advocating, and (b) a study of the aging of the faculty on this campus, potential for retirements over time, and issues of faculty retention and faculty development. The Council also began a discussion of its charge and its committee structure that will continue next semester.

Gloria -

Thanks - if you have to leave early,

Ted says you can give this to him.

Bob